Risk Matrix - CBC/CBH Stronger Partnership Programme

	The risk		Original risk score					Current risk score		
Risk ref.	Risk description	Risk Owner	Impact 1-5	Likeli-hood 1-6	Score	Controls	Date Completed	Impact 1-5	Likeli-hood 1-6	Score
Register subsection name										
1	If we do not have the 'buy-in' to the programme objectives from CBC/CBH colleagues, then there will be resistance and low motivation to drive change & morale may be low	GE/DK/SS	5	4	20	Governance in place to ensure decisions can be taken; close working & good communication between partners, with objective mind-set; strong, clear steer from Joint Programme Board.	Under-way & on-going	5	3	15
2	If there is a business continuity issue, eg. another wave of COVID, impact of cost of living, cyber attack etc, then this will lead to a loss of resources, disruption and delay to the delivery of the programme	GE/DK/SS	4	4	16	Ongoing business continuity and operational response groups established which have the capability to respond to pressures; remote working established to ensure key meetings can take place, close working & communication between CBC & CBH.	Under-way & on-going	3	2	6
3	If the programme does not realise efficiencies, then this will impact negatively on the sustainability of CBC's financial position	GE/DK/SS	3	3	9	Monitoring of the delivery of agreed efficiencies & re-investment between CBC/CBH via Finance Workstream & programme governance	Under-way & on-going	3	2	6
4	If we do not have sufficient resources to work on the programme, as well as competing priorities in respective organisations, then this will lead to delays & loss of efficiencies	GE/DK/SS	3	3	9	Appropriate governance in place: joint programme board; project board & workstream groups with clear managing & monitoring of progress in place. This will enable early detection of delay & for action to be taken to resolve issues & barriers	Under-way & on-going	3	2	6
5	If the programme fails to deliver on the predicted improved outcomes & realisation of benefits, then this will lead to services to key stakeholders, including tenants, residents, communities & customers being impacted negatively	GE/DK/SS	3	3	9	Appropriate governance in place: joint programme board; project board & workstream groups with clear managing & monitoring of progress in place. This will enable early detection of delay & for action to be taken to resolve issues & barriers	Under-way & on-going	3	2	6